



Embedding Industry 4.0 in Urban Solid Waste Management: A Framework for the City of Cape Town Metropolitan Municipality

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Abstract: How can Industry 4.0 technologies be embedded in urban solid waste management to develop an effective framework for the City of Cape Town Metropolitan Municipality? Rapid urbanization and rising waste production pose serious problems to the City of Cape Town, especially when it comes to creating an effective and sustainable solid waste management (SWM) system. This study specifically sought to identify and analyse the key factors influencing the development of an effective SWM framework in a metropolitan context. A qualitative research approach was adopted and data were collected through semi-structured interviews with twelve purposively selected municipal employees across different management levels. Purposeful sampling enabled the selection of participants with relevant expertise and experience, ensuring the collection of rich, context-specific data. Thematic analysis was used for data analysis. The findings revealed eight interrelated factors critical to effective SWM: technology integration; data management and analytics; human capital development; public engagement and community involvement; sustainability; environmental impact assessment; adaptability; and collaboration. Technology and data analytics emerged as core enablers, while human and social dimensions were identified as essential for operationalising technological solutions. Sustainability, adaptability, and collaboration provide strategic oversight, ensuring resilience and long-term viability. A phased and integrated policy strategy to solid waste management is

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recommended for the City of Cape Town based on the study's findings. The implementation of Industry 4.0 technologies, such as AI, IoT, and data analytics, should be given top priority in municipal policies, and this should be backed by ongoing human capital development.

Keywords: City of Cape Town; industry 4.0; solid waste management

JEL Classification: O33; Q53

1. Introduction

South Africa's national waste production of 109 million tonnes in 2017 is predicted to triple to 516 million tonnes by 2050 (Adeleke et al., 2021). Urban solid waste management in quickly expanding metropolitan areas, like the City of Cape Town, is under increasing pressure due to population expansion, urbanization, landfill space constraints, escalating operating expenses, and environmental sustainability standards and this makes this research crucial. The City of Cape Town Metropolitan Municipality faces a growing problem with urban solid waste management (SWM), producing about 2.1 million tonnes per year (City of Cape Town, 2025). Important landfills like Coastal Park are expected to fill up by September 2026, and Vissershok is over 3,000 tons per day due to poor infrastructure and fast urbanization (City of Cape Town, 2026). Due to low collection rates (55%), illegal dumping, and non-compliance with the National Environmental Management: Waste Act (NEMWA, 2008), which requires integrated planning but struggles with service backlogs in informal areas such as Dunoon. Waste management can be handled through the use of industry 4.0 technologies. Industry 4.0 refers to the integration of cyber-physical systems AI, IoT, automation, big data analytics, and smart technologies (Olabiya et al., 2024).

Roos et al. (2025) researched on responsible waste management in protected areas in South Africa. The research was qualitative in nature and evaluated South African National Parks management plans. The study's findings revealed a number of flaws and cross-cutting areas for improvement, including the management plan's failure to address waste-related risks, the failure to incorporate crucial considerations from introductory narratives into management program objectives or actions, the statement of objectives without quantifiable criteria or indicators, and actions lacking adequate detail for implementation and monitoring (Roos et al., 2025). A different study by Rasmeni and Madyira (2019) which was based on the review of SWM practises in Johannesburg. The study's findings showed that Round Collected Refuse, or weekly domestic waste collection, accounted for the largest portion of the

waste stream (54.7%), which offers a chance for sustainable innovation (Rasmeni & Madyira, 2019). Another research by Lepota et al. (2025) which focused on compositional analysis of municipal solid waste in Tshwane landfill sites revealed that organic waste is the most common type of SWM in the landfills. The studies by (Lepota et al., 2025; Rasmeni & Madyira, 2019; Roos et al., 2025) are all silent on how a SWM framework can be developed. Apart from that, these studies did not cover City Cape Town metropolitan municipality and this shows existence of a research gap. In light of this, this research seeks to develop a framework for embedding Industry 4.0 technologies in urban solid waste management within the City of Cape Town Metropolitan Municipality. Another objective of the study is listed below:

- (a) To identify and analyze the key factors influencing the development of an effective solid waste management (SWM) framework.

In light of the above research objectives, the use of Industry 4.0 technologies such as the Internet of Things (IoT), data analytics, automation, and intelligent monitoring systems present a revolutionary chance to improve solid waste management systems. By creating a systematic framework, it is important that these technologies are strategically integrated with Cape Town's unique socioeconomic situations, infrastructure capacity, local government structures, and regulatory requirements rather than being used in isolation. Because successful implementation depends on more than just technology, it is especially important to identify and analyze the major elements impacting an effective solid waste management framework. In the end, our research may help to improve service delivery, lessen its impact on the environment, and advances the objectives of the circular economy while offering municipal authorities looking for data-driven, robust, and future-ready waste management systems useful advice.

The rest of the paper is structured like this: Section 2 covers the theoretical framework. In section 3, the methodology is described. The findings and discussion, policy recommendations and suggestions for future studies are presented in Section 4. Section 5 presents the study's conclusion.

2. Theoretical Framework

2.1. Sociotechnical Systems Theory (STS)

This section presents the theoretical framework. The research is anchored on the Socio-technical systems theory. Eric Trist, Ken Bamforth, and Fred Emery were the main developers of Socio-Technical Systems Theory (STS), which emerged in the 1950s (Pasmore et al., 2019). Key assumptions of this theory include: contextual embeddedness across micro (work units), meso (organizational), and macro (societal) levels, viewing systems as open and evolving amid external turbulence; joint optimization of interdependent social (human relations, culture, skills) and technical (tools, processes) subsystems (van Wijk et al., 2019).

This theory is extremely pertinent to the study “Embedding Industry 4.0 in Urban Solid Waste Management: A Framework for the City of Cape Town Metropolitan Municipality,” since it presents solid waste management as a socio-technical system in which diverse factors such as technology integration and data management/analytics (technical core: AI, IoT, GIS), human capital development (social enabler: upskilling), public engagement (behavioural autonomy: apps/incentives), sustainability and environmental impact assessment (joint viability: e-waste/circularity), adaptability (scalability), and collaboration (relational networks: PPPs) (Atofarati, Adogbeji & Enweremadu, 2025). The study’s goal of an integrated, efficient framework through human-centred design principles is directly advanced by STS’s explanation of how Industry 4.0 niches must coincide with Cape Town metropolitan municipality’s regime practices (for comprehensive transitions from linear to circular models, ensuring technical innovations enhance rather than disrupt social practices amid urbanization

3. Methodology

This study adopted qualitative research techniques. City of Cape Town metropolitan municipality and the university ethics committee granted ethical clearance for the research. The target population comprised all employees at all levels of management within the City of Cape Town metropolitan municipality. The researchers used purposeful sampling to select participants for use in the interviews (Stratton, 2024). This technique of purposeful sampling targets individuals with relevant expertise or experience, enabling the gathering of rich, detailed, and contextually grounded data (Tajik et al., 2024). Compared to other types of sampling such as random sampling,

it is more efficient in terms of time and cost by focusing on specific groups or individuals (Makwana et al., 2023). Qualitative studies lack fixed numerical criteria for determining sample size (Daniela, 2021). However, scholars like Hennink and Kaiser (2022) recommend 9–17 participants to achieve data saturation. Based on the recommended criteria by Hennink and Kaiser (2022), this study used twelve participants. These participants were given pseudo names to cover their identity. These pseudo names were: PTN1-PTN12 for all the twelve participants respectively. Data were collected through online semi-structured interviews, guided by an interview protocol, with each session audio recorded. Interviews were chosen for this study because they enable probing questions that elicit deeper insights into the topic under investigation (Robinson, 2023). In terms of data analysis, thematic analysis was applied. This method enabled exploration of participants' latent meanings, experiences, and perceptions beyond surface-level patterns (Buetow, 2009), proving especially valuable information needed for the development of SWM framework for the City of Cape Town metropolitan municipality.

4. Results and Discussion

This section presents the results and discussion. The first step in the development of the framework was stating the objectives of the study and thus was done under the introduction. The second step was of data collection and this was done using semi-structured interviews. The third and fourth steps were data analysis and identification of factors needed to develop the SWM framework. The last step was the development of the framework.

4.1. Analysis of the Respondent's Views

This section provides an analysis of the views of the twelve participants in line with the objectives of the study.

Responses

“Technology integration is essential for developing a solid waste management framework, as it boosts efficiency through AI, IoT, automation, and smart systems in municipalities like City of Cape Town.” (PTN1-interviewed 2025)

“In my view, we need data management and analytics such as real-time analytics, GIS integration.” (PTN2-interviewed 2025)

“Human capital development forms the backbone of developing solid waste management framework especially City of Cape Town” (PTN3-interviewed 2025)

“Public engagement and community involvement through awareness campaigns, recycling incentives, and apps with smart bins for participation is mandatory for us to have a framework.” (PTN4-interviewed 2025)

“Sustainability is of importance and e-waste solutions must be prioritized to have a good framework.” (PTN5-interviewed 2025)

“Environmental impact assessment is critical for solid waste management frameworks, enabling monitoring, data-driven policies, and community assessments to minimize ecological harm.” (PTN6-interviewed 2025)

“Frameworks for solid waste management must prioritize adaptability to evolve with tech advances and needs, allowing scalable systems for future innovations.” (PTN7-interviewed 2025)

“Collaboration via public-private partnerships, stakeholder consultations, and developing ties with academic institutions can be very useful in the development of a framework.” (PTN8-interviewed 2025).

“Integrating technology integration is vital for solid waste frameworks, enabling Industry 4.0 tools like IoT and automation for waste reduction in metros.” (PTN9-interviewed 2025)

“Solid waste management frameworks hinge on data management and analytics for real-time insights and better decisions, despite needing financial backing.” (PTN10-interviewed 2025)

“Human capital development is indispensable in solid waste frameworks, building expertise through targeted training programs for advanced systems.” (PTN11-interviewed 2025)

“Public engagement and community involvement strengthens solid waste management frameworks with interactive tech and incentives for widespread buy-in.” (PTN12-interviewed 2025).

5. Analysis and Extraction of Factors for Development of SWM Framework

This analysis of qualitative interview data from twelve municipal stakeholders (PTN1–PTN12, interviewed 2025) fulfils the study’s goal of identifying and scrutinizing key factors influencing the development of an effective solid waste management (SWM) framework, especially in contexts such as the City of Cape Town metropolitan municipality. Eight key elements were observed and they were: technology integration, data management and analytics, human capital development, public engagement and community involvement, sustainability, environmental impact assessment, adaptability, and collaboration emerge consistently across participants according to thematic analysis. These elements were crucial for the development of the SWM framework for the City of Cape Town metropolitan municipality. Data saturation was reached when recurring themes stabilize following paired response.

In PTN1 and PTN9, technology integration is highlighted as crucial for increasing efficiency through AI, IoT, automation, and smart systems. This is at par with the views of Seun (2025) who posited that modern technology embedded in 4IR technologies is critical for SWM. While PTN1 emphasizes operational gains in City of Cape Town metropolitan municipality, PTN9 links it to Industry 4.0 tools for waste reduction, demonstrating a common understanding of technology as a fundamental enabler for streamlined collection, monitoring, and processing in urban settings strained by high waste volumes (Lakhout, 2025). PTN2 and PTN10, who emphasize real-time analytics and GIS integration for optimizing operations and decision-making, support data management and analytics. PTN2 sees it as a fundamental requirement, while PTN10 emphasizes its critical role despite financial obstacles, demonstrating a practical consensus on data’s ability to drive predictive insights, resource allocation, and performance tracking essential for framework viability.

Human capital development is framed as the “backbone” by PTN3 and “indispensable” by PTN11, emphasizing training and upskilling for advanced systems. This highlights workforce capacity as a crucial link between technological adoption and practical execution, especially in public sector environments where skilled personnel across management levels are needed to effectively manage complex tools (Leesakul, 2022). Public engagement and community involvement are considered “mandatory” by PTN4 and a key factor by PTN12. They promote

awareness campaigns, recycling incentives, apps, and smart bins to encourage participation, reflecting a behavioural imperative where community buy-in transforms passive compliance into active contribution, essential for improving recycling uptake in diverse urban populations and reducing landfill reliance (Ailyn, 2025). PTN5 emphasizes sustainability and this is important by focusing on particular waste streams while incorporating long-term resource conservation, indicating a shift away from generic disposal and toward targeted circular practices. According to PTN6, environmental impact assessment is positioned as a regulatory and evaluative cornerstone that guarantees accountability and harm reduction throughout the waste lifetime by emphasizing monitoring, data-driven regulations, and community assessments to reduce ecological harm. This is critical for having an improved waste system. On the other hand, PTN7 promotes adaptability, which emphasizes future-proofing as a must to support dynamic urban expansion and innovation pipelines. Adaptability calls for scalable, adaptable systems responsive to technology advancements and changing needs (Reynolds, 2024). According to PTN8, collaboration frames cross-sectoral synergy as a catalyst for overcoming isolated municipal restrictions and encourages public-private partnerships, stakeholder consultations, and academic links as methods for resource pooling and innovation.

From an interthematic perspective, these elements interact dynamically: public engagement increases adoption, technology integration creates data streams for analytics, human capital operationalizes both, and sustainability, environmental assessment, adaptability, and collaboration provide strategic oversight (Jankovic & Curovic, 2023). Together, these elements form a cohesive ecosystem in which no single component is sufficient in isolation. While distinctive emphases like e-waste in PTN5 and finances in PTN10 introduce subtle contingencies, reflecting participant diversity in expertise and perspective, paired redundancies such as technology in PTN1/PTN9, data in PTN2/PTN10, human capital in PTN3/PTN11, and public engagement in PTN4/PTN12 signal strong consensus and thematic robustness.

With technology-data synergy at the centre, supported by people and processes, and constrained by adaptive governance, this patterning confirms the components' importance for the development of SWM frameworks (Mariyam et al., 2024). The implications include a sequential implementation strategy that addresses City of Cape Town's operational obstacles holistically by prioritizing technological prototypes combined with training, layering in public campaigns, and institutionalizing collaboration for scaling. Although the analysis supports a

comprehensive blueprint for robust, efficient SWM frameworks customized for the City of Cape Town metropolitan area, limitations include possible respondent bias toward preferred domains and lack of quantification, suggesting future validation through comparative cases or longitudinal tracking.

Based on the analysis provided above, the framework is presented below and it shows all the key eight factors.

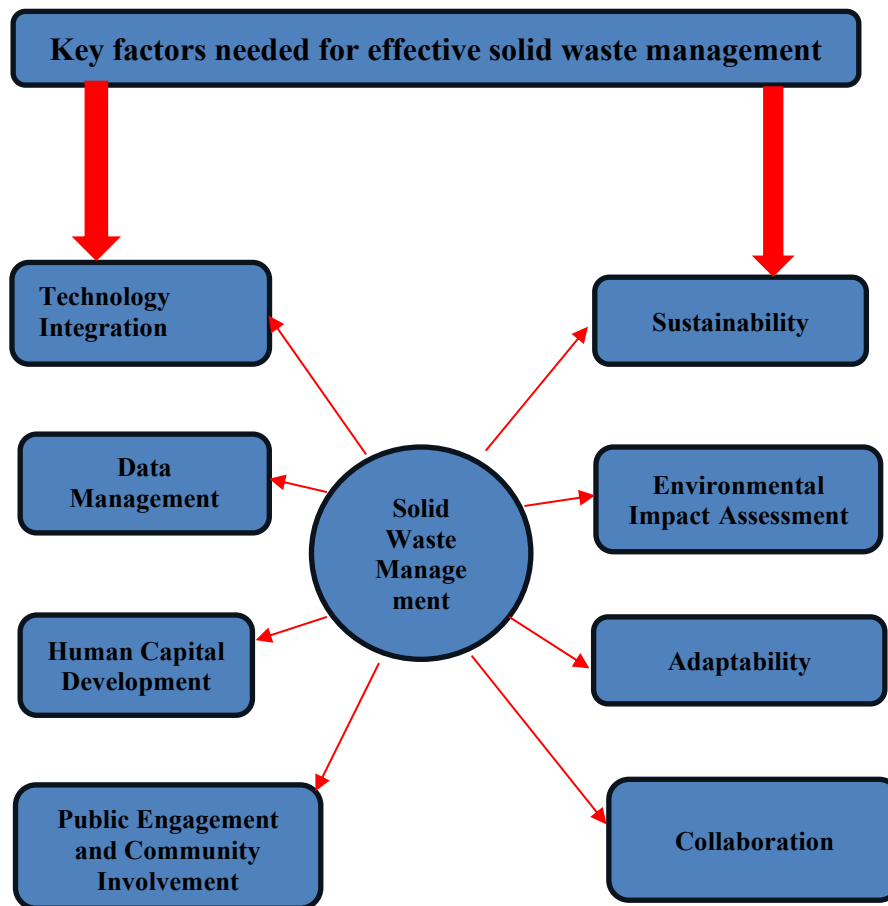


Figure 1. Solid Waste Management Framework for City of Cape Town Metropolitan Municipality

Source: Researcher’s Construct (2026)

A framework for efficient solid waste management (SWM) is shown in Figure 1, which summarizes the eight essential elements found in stakeholder interviews

(PTN1–PTN12, 2025). In order to drive operational efficiency through AI, IoT, real-time analytics, and GIS, technological integration and data management and analytics comprise the fundamental layer. These facilitate the growth of human capital and are positioned as an enabler, guaranteeing workforce upskilling to successfully operationalize tools.

The interconnected pillars that surround this core include: sustainability incorporates circular principles such as e-waste solutions; environmental impact assessment provides monitoring and policy safeguards; public engagement and community involvement promote behavioural change through campaigns and incentives; adaptability ensures scalability amid changing needs; and collaboration facilitates cross-sector partnerships (for example, public-private-academic ties). Bidirectional flows are indicated by arrows, which show synergies. For instance, technology feeds data analytics, which informs public advertising and human training, all of which are constrained by adaptive governance. The established framework provides policymakers with a roadmap for implementing SWM in a sequential manner, starting with tech-data cores, building community and human capacities, and institutionalizing oversight for resilient SWM.

Policy Recommendations

A number of policy recommendations to improve solid waste management (SWM) in the City of Cape Town Metropolitan Municipality can be made based on the results of stakeholder interviews and the framework that was created. These suggestions aim to address the environmental, social, and human aspects of urban garbage systems while incorporating Industry 4.0 technologies.

a. Prioritize Technological Integration and Data Analytics

To modernize garbage collection, sorting, and monitoring, officials in the City of Cape Town metropolitan municipality should make investments in AI, IoT, GIS, and real-time analytics. To improve decision-making, forecast waste generation trends, and optimize routes, technology should be used as a key enabler. Scalable, interoperable solutions that can interact with current infrastructure and provide incremental upgrades as technology advances should be prioritized in municipal procurement processes.

b. Strengthen Human Capital Development

A competent workforce is essential for the successful implementation of technology systems. Municipal employees at all operational levels should be required by

municipal policies to participate in ongoing training programs, certification programs, and capacity-building seminars. Curricula that are in line with smart waste management technologies can be developed through partnerships with academic institutions and training centres, guaranteeing that staff members are capable of operationalizing sophisticated instruments and efficiently interpreting data.

c. Enhance Public Engagement and Community Involvement

The City of Cape Town metropolitan municipality should develop and put into effect policies that institutionalize recycling incentives, awareness campaigns, and interactive platforms like smart bin mobile apps. Municipal policies that include quantifiable goals for participation and adherence should legitimize community interaction. Reward programs for recycling are examples of behavioural nudges that can increase public support and promote a responsible waste management culture.

d. Institutionalize Sustainability Through Environmental Impact Assessments

By requiring frequent environmental impact assessments (EIAs) and audits for every activity, SWM regulations must incorporate sustainability at their heart. Waste reduction, recycling, appropriate disposal of e-waste, and adherence to circular economy principles should be given top priority, and harmful practices should be penalized and green technologies encouraged. Municipalities will be able to identify ecological threats, monitor pollution levels, improve actions, and guarantee long-term resource conservation by incorporating sophisticated monitoring technologies, data-driven evaluation methods, and sustainability indicators into performance tracking. This strategy creates scalable, sustainable urban growth, protects communities, and encourages accountability.

Suggestions for Future Studies

Although this study offers a framework for integrating Industry 4.0 technology into the City of Cape Town's municipal solid waste management, there are still certain areas that need more investigation. First, by evaluating the statistical significance of elements like technological integration, data analytics, and public involvement, quantitative research could supplement the present qualitative findings. Second, a mixed-methods approach might be used in future studies to combine quantitative performance measurements like solid waste reduction rates, recycling participation, and operational efficiency with qualitative insights. This would offer a more thorough comprehension of how particular interventions result in quantifiable outcomes. Lastly, best practices and contextual elements that affect the efficacy of

Industry 4.0-driven SWM systems could be found through comparison studies across several South African cities or other international metropolitan areas. Such comparative assessments would facilitate the transmission of regional knowledge and policy adaptation.

6. Conclusion

With the specific goal of identifying and analyzing the critical elements that impact the creation of an efficient SWM framework, this study set out to develop a framework for integrating Industry 4.0 technologies in urban solid waste management (SWM) within the City of Cape Town Metropolitan Municipality. The study produced rich, context-specific insights that guided the analytical procedure and the suggested framework through the use of a qualitative research approach based on semi-structured interviews with twelve municipal stakeholders. The results show that a comprehensive and integrated approach, as opposed to discrete technology interventions, is necessary for effective urban SWM in a fast urbanizing metropolitan context. Technology integration, data management and analytics, human capital development, public engagement and community involvement, sustainability, environmental impact assessment, flexibility, and teamwork were the eight interconnected factors that constantly surfaced among participants. The key enablers of contemporary SWM systems were found to be technology integration and data management, which enable real-time monitoring, predictive decision-making, and operational efficiency through automation, AI, IoT, and GIS. But the report makes clear that technology is not enough on its own. The need for ongoing training and skill development within municipal organizations has been highlighted by human capital development, which has emerged as a crucial link between technological capabilities and practical application. In a similar vein, it was discovered that community and public involvement were essential for promoting shared accountability for waste management results, guaranteeing behavioral change, and increasing recycling adoption. The resulting framework synthesizes these eight elements into a cohesive and scalable model tailored to the City of Cape Town's operational realities.

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